

BOARD ACTIVITIES DURING 2019

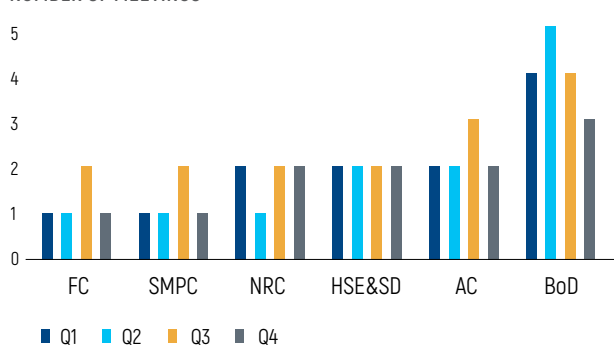
The Board of Directors had 18 meetings in 2019, reviewing 307 issues.

Committee meetings:

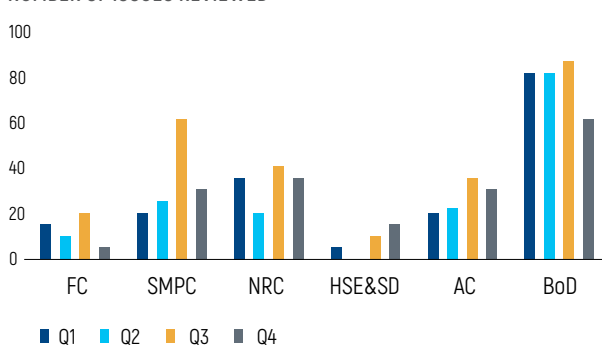
- The Finance Committee (FC): 5 individual meetings, 46 issues
- The Strategy and Portfolio Management Committee (SPMC, formerly the Strategy and Innovation Committee): 5 individual meetings, 125 issues
- The Nomination and Remuneration Committee (NRC): 7 individual meetings, 99 issues
- The Audit Committee (AC): 9 individual meetings, 110 issues
- The Health, Safety, Environment and Sustainable Development Committee (HSE & SD Com): 3 individual meetings, 36 issues

In 2019, the Board of Directors placed particular focus on updating the Company’s Development Strategy, ensuring its financial stability, overseeing investment project management and sustainability issues, improving corporate governance, internal audit and risk management, developing management KPIs, and driving digital transformation as well as safety and well-being of employees.

NUMBER OF MEETINGS



NUMBER OF ISSUES REVIEWED



Actual attendance by Board members at Board and Committee meetings

Members of the Board of Directors	Board and Committee meetings in 2019					
	Board of Directors	Audit Committee	Nomination and Remuneration Committee	Strategy and Portfolio Management Committee	Finance Committee	Health, Safety, Environment and Sustainable Development Committee
Christopher John Walton	18/18	-	7/7	5/5	5/5	3/3
Stephen James Whyte	18/18	9/9	7/7	5/5	5/5	3/3
Philip John Dayer	18/18	9/9	7/7	5/5	5/5	3/3
Luís Maria Viana Palha da Silva ¹	11/11	5/5	4/4	3/3	3/3	2/2
Baljeet Kaur Grewal	18/18	-	-	5/5	5/5	-
Uzakbay Karabalin	18/18	-	7/7	5/5	-	2/3
Almasadam Satkaliyev	18/18	-	-	-	-	-
Anthony Espina ²	11/11	-	4/4	3/3	3/3	-
Alik Aidarbayev	18/18	-	-	-	-	-

Note: The first figure shows the number of meetings attended by a member of the Board of Directors, and the second figure is the total number of meetings they were entitled to attend

¹ Elected to the Board of Directors of KMG as a member /an independent director of KMG on April 29, 2019.

² Elected to the Board of Directors of KMG as a member/representative of Samruk-Kazyna JSC on May 20, 2020.